

Ngā Kaupapa • Contents

Te Timatatanga • Introduction

Our vision, mission, values and expectations	1
A message from your council	2
Civic leadership	3
Community boards	5
Management structure	7

Rautaki Haere • Strategic Direction

Strategic linkages	9
Working with Māori	10

Te Tautohe Matatika • The Right Debate

What we discussed with you	13
This is what your rates dollar contributes to	17

Ngā Rautaki • Strategies

Our Financial Strategy	19
Our Infrastructure Strategy	35
Variations to sanitary assessments and waste minimisation	61

Ā mātou mahi • Our activities

Introduction	63
Capital works programme	65
1. Roothing and Footpaths	97
2. Water Supply	99
3. Wastewater	102
4. Stormwater	104
5. Solid Waste Management	106
6. District Facilities	107
7. Customer Services	111
8. Environmental Management	114
9. Strategic Planning and Policy	119
10. Governance and Strategic Administration	120
Far North Holdings Limited	121
Northland Inc.	123

Taipitopito Pūtea • Financial Information

Accounting policies	127
Forecast financial statements	139
Funding impact statements	145
Reserve balances	167
Funding impact statement - rates	171
Significant forecasting assumptions	182

Ngā Kaupapa Here • Policies

Significance and Engagement Policy	189
Revenue and Financing Policy	194

Audit opinion	209
---------------------	-----