

Te Tīmatatanga • Introduction



Tō Tātou Tirohanga, Aronga, Uara Me Ngā Tūmanako *Our Vision, Mission, Values And Expectations*

Tirohanga • Our Vision

HE WHENUA RANGATIRA
A DISTRICT OF SUSTAINABLE PROSPERITY & WELL-BEING

Aronga • Our Mission

HE ARA TĀMATA
CREATING GREAT PLACES

Supporting our people

Uara • Our Values

Manawatōpū • Unity of purpose and working together

Whanaungatanga • Family, community,
connecting and caring

Tū tangata • Strong cultural identities

Mana tangata • Respect and fairness

Te Tiriti o Waitangi • Partnership

Kaitiakitanga • Environmental stewardship
and sustainability

Tūmanako • Our Expectations

He wāhi ātaahua • Valuing the outstanding
beauty of our District

Oranga taiao, oranga tangata • Nurturing the environment
so it nourishes us

Oranga kāinga • A thriving, sustainable local economy

Mana i te whenua • The role of tangata whenua
is valued and respected

Te ira tangata • Rich heritage and diversity
respected and celebrated

Whānau • A great place for our families to flourish

Tangata whai ora • Happy, healthy, safe and
purposeful people

He waka hourua • Fit for purpose infrastructure
underpinning success

Kokiri tahi • Empowered communities,
working collaboratively

Ngā karere o te Koromatua me te Kaiwhakahaere Matua Message from the Mayor and Chief Executive Officer

Kia ora koutou

We are pleased to present you with our Long Term Plan 2021-31. It is a plan marked by unique circumstances: a global pandemic that continues to influence day-to-day experience, which closely followed the most severe drought the Far North has seen in recent times. The impacts of both these events is reflected in our planning. For example, you will notice increased investment in water resilience projects and the continuation of those “shovel ready” projects that were kick-started by central government economic stimulus funding granted in 2020.

We have committed over \$100 million in the next ten years to Far North water supplies to help us manage future drought events. The Sweetwater bore in Kaitāia is due for completion in 2021/22. This will permanently supplement supplies from the Awanui River, vastly improving Kaitāia’s water resilience. Meanwhile, investment in shares for the Te Tai Tokerau Water Trust’s Matawii water reservoir project, due to be operational by summer 2022/23, will inject confidence in water resilience in the mid-north. This “water resilience” project also supports a key Far North economic stimulus development - the Ngāwhā Innovation and Enterprise Park.

Other economic stimulus projects are well underway, and due for completion in the next two years. These include new wharves at Unahi and Pukenui, the sealing of Ruapekapeka Road and the revitalisation of our most northern urban centre, Kaitāia. Sports lovers will soon enjoy the benefits of investment in Lindvart Park’s pavilion and the development of new sports fields in the Bay of Islands.

In addition to these capital works, we consulted on three significant issues. We asked how you felt we could best improve the standards of council’s Housing for the Elderly portfolio, now and into the future. We proposed that Council should become a shareholder of Northland Inc and invest in the Investment Growth Reserve Fund to enable economic development in the District. Finally, we invited you to give us feedback on a rates package that saw us transition to a rating model based on capital value, instead of land value. The principle for this package was fairer and simpler rates.

You will find results of this consultation as well as the decision your council has made in response to that feedback in The Right Debate (p.13)

Your feedback is not limited to these issues. We received over 700 submissions and every feedback point was considered. Over 100 people took the time to present their views in person. We have heard you,

and where possible we have accommodated key issues that you are truly passionate about. An example of this is Broadwood’s historic swing bridge, which was recently dismantled due to safety concerns. We have heard how important this piece of infrastructure is to the Broadwood community and have committed to supporting the redesign and build of the bridge. We have allocated \$100,000 to support this, which we hope will be supplemented by central government funding streams.

Of course, every project we build into our programme, each service we provide and every commitment we make has an impact on our total budget. That, in turn, impacts the amount our ratepayers must contribute. This Long Term Plan will see a rate increase of 6.74% in the first year. This is 1.2% higher than what we signalled in the Consultation Document, but it includes some critical expenditure relating to water security and disposal to-land options for wastewater. Our goal has been to keep rates increases to a minimum while enabling investment in the right places to ensure the Far North continues to be a desirable place to live.

While events of the past year have influenced the shape of this plan, our strategic view is firmly on the horizon. We are preparing ourselves for the outcomes of the long-anticipated Review into the Future of Local Government. This review sits alongside two central government reform programmes already underway for Three Waters and Resource Management, both of which impact the role and function of local councils. Our next Long Term Plan might look very different!

Finally – and positively – the Far North District is poised to step toward a more representational governance model with the introduction of Māori Wards in the 2022 local body elections. We look forward to the fresh perspectives this will bring.

Ka kite anō.



John Carter QSO
Mayor



Shaun Clarke ONZM
Chief Executive Officer

Ngā Manu Mātārae Civic Leadership



Hon John Carter
QSO
Mayor



Cr Ann Court
Deputy Mayor
Bay of Islands-
Whangaroa Ward



Cr Rachel Smith
Bay of Islands-
Whangaroa Ward



Cr David Clendon
Bay of Islands-
Whangaroa Ward



Cr Kelly Stratford
Bay of Islands-
Whangaroa Ward



Cr Moko Tepania
Kaikohe-Hokianga
Ward



Cr John Vujcich
Kaikohe-Hokianga
Ward



Cr David Collard
Te Hiku Ward



Cr Felicity Foy
Te Hiku Ward



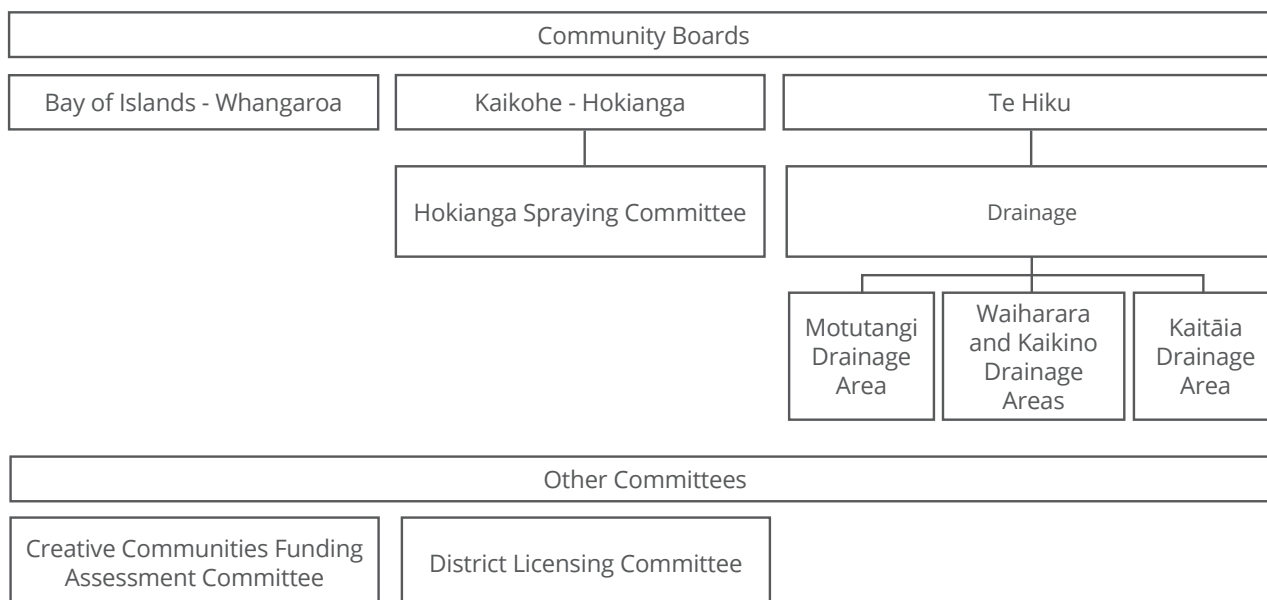
Cr Mate Radich
Te Hiku Ward

Committees and delegations

Council Committees

Assurance, Risk, and Finance	Strategy and Policy	Infrastructure	Regulatory Compliance	Executive Review
Mayor John Carter				
Cr John Vujcich (Chairperson) <hr/> Independent Member – Bruce Robertson (Deputy) <hr/> Cr Ann Court Cr Mate Radich Cr Kelly Stratford Cr Rachel Smith Cr Moko Tepania <hr/> Mike Edmonds Adele Gardner (Community Board Chairpersons)	Cr Rachel Smith (Chairperson) <hr/> Cr David Clendon (Deputy) <hr/> Cr Dave Collard Cr Ann Court Cr Felicity Foy Cr Moko Tepania Cr John Vujcich Cr Kelly Stratford <hr/> Belinda Ward (Community Board Chairperson)	Cr Felicity Foy (Chairperson) <hr/> Cr Ann Court (Deputy) <hr/> Cr Dave Collard Cr Mate Radich Cr Kelly Stratford Cr Rachel Smith Cr John Vujcich <hr/> Mike Edmonds Adele Gardner (Community Board Chairpersons)	Cr Kelly Stratford (Chairperson) <hr/> Cr Dave Collard (Deputy) <hr/> Cr David Clendon Cr Ann Court Cr Rachel Smith Cr John Vujcich <hr/> Belinda Ward (Community Board Chairperson)	Cr Ann Court (Chairperson) <hr/> Cr Kelly Stratford (Deputy) <hr/> Cr Felicity Foy Cr Rachel Smith Cr John Vujcich

Delegations



Ngā Rāngai Hapori Community Boards

Bay of Islands - Whangaroa



Belinda Ward
Chair
Paihia



Manuwai Wells
Deputy Chair
Kawakawa-Moerewa



Lane Ayr
Kerikeri

Kaikohe-Hokianga



Mike Edmonds
Chair
Kaikohe



Emma Davis
Deputy Chair
North Hokianga



Laurie Byers
Kaikohe

Te Hiku



Adele Gardner
Chair
Kaitāia



Jaqi Brown
Deputy Chair
Kaitāia



John Stewart
Kaitāia



Bruce Mills
Whangaroa



Manuela Gmuer-Hornell
Russell-Ōpua



Frank Owen
Kerikeri



Dave Hookway
Kerikeri



Kelly van Gaalen
Kaikohe



Louis Tooreburg
South Hokianga



Alan Hessel
South Hokianga



Bill Subritzky
Whatuwhiwhi



Darren Axe
North Cape



Sheryl Bainbridge
Doubtless Bay

Whakatakotoranga Whakahaere Management Structure



Shaun Clarke ONZM
Chief Executive Officer



**William J. Taylor
MBE**
General Manager
Corporate Services
Group



Dr Dean Myburgh
General Manager
District Services
Group



Darren Edwards
General Manager
Strategic Planning
and Policy Group



Andy Finch
General Manager
Infrastructure
and Asset
Management
Group



Richard Edmondson
Manager
Communications



Jill Coyle
Chief People Officer
People and
Capability